

CONSOLIDATED FINANCIAL HIGHLIGHTS

EAST JAPAN RAILWAY COMPANY AND SUBSIDIARIES Years ended March 31, 1997, 1998 and 1999	Millions of Yen (except for per share data)			Percent Change 99/98	Millions of U.S. Dollars (except for per share data)
	1997	1998	1999		1999
For the Year:					
Operating revenues	¥2,513,790	¥2,514,808	¥2,483,594	-1.2%	\$20,526
Operating income	416,402	368,699	334,472	-9.3	2,764
Net income	70,661	66,235	21,929	-66.9	181
Depreciation	274,133	283,711	319,687	+12.7	2,642
Purchase of property, plant and equipment*	373,412	322,084	312,526	-3.0	2,583
Amount per share of common stock (yen and U.S. dollars):					
Net income	17,665	16,559	5,482	-66.9	45
Net income and depreciation	86,199	87,487	85,404	-2.4	706
At Year-End:					
Total assets	¥7,384,463	¥7,381,794	¥7,287,033	-1.3%	\$60,223
Long-term debt (including current portion)	2,223,163	2,285,063	2,320,246	+1.5	19,176
Railway facilities purchase liabilities (including current portion)	2,812,547	2,713,737	2,610,966	-3.8	21,579
Total long-term debt	5,035,710	4,998,800	4,931,212	-1.4	40,755
Total shareholders' equity	719,510	765,424	766,880	+0.2	6,338

	Percent		
Ratios:			
Net income as a percentage of revenues . .	2.8%	2.6%	0.9%
Return on average equity	10.2	8.9	2.9
Return on average assets	1.0	0.9	0.3
Current ratio	41.8	41.9	45.6
Equity ratio	9.7	10.4	10.5
Debt-to-equity ratio	923.4	861.3	846.9

Notes: 1. Yen figures have been translated to U.S. dollars at the rate of ¥121 to US\$1 as of March 31, 1999, solely as a convenience to readers.

2. There were 73 consolidated subsidiaries in the fiscal year ended March 31, 1997, 80 in 1998, and 81 in 1999.

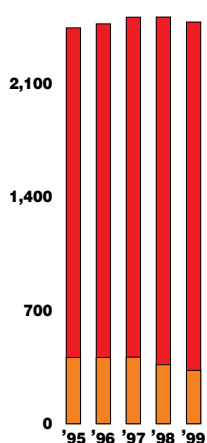
3. Net income decreased significantly in fiscal 1999, mainly because "cash changes for additional obligation related to transfer to Welfare Pension" was accounted for in other expense. (see page 45)

* Capital expenditures funded by JR East and its consolidated subsidiaries were ¥325,066 million in fiscal 1997, ¥268,425 million in fiscal 1998, and ¥258,080 million (\$2,133 million) in fiscal 1999.

Operating Revenues and Income

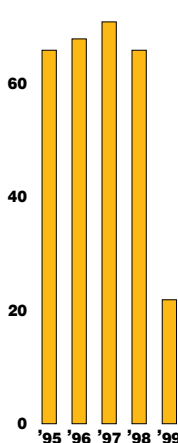
(Billions of Yen)

2,800

**Net Income**

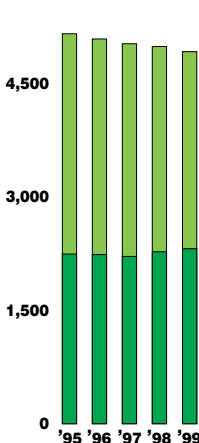
(Billions of Yen)

80

**Total Long-Term Debt**

(Billions of Yen)

6,000

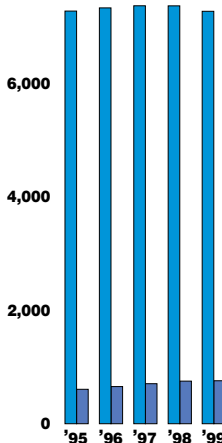


Light Green: Railway facilities purchase liabilities
Green: Long-term debt

Total Assets and Total Shareholders' Equity

(Billions of Yen)

8,000

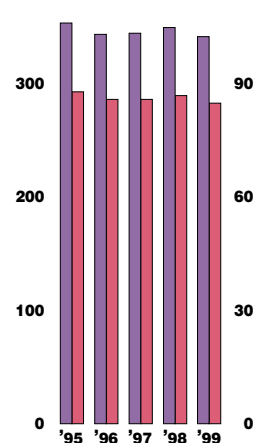
**Cash Flows (Net Income and Depreciation)**

(Billions of Yen)

400

(Thousands of Yen)

120



Pink: Per share